KOTRA INDUSTRIES BERHAD
[Registration No.: 199901022732 (497632-P)]
(Incorporated in Malaysia)

NOTIFICATION LETTER TO SHAREHOLDERS

Dear Valued Shareholders,

KOTRA INDUSTRIES BERHAD - Twenty-Seventh Annual General Meeting.

Kotra Industries Berhad ("**Company**") wishes to inform that the Twenty-Seventh Annual General Meeting ("**27th AGM**") of the Company will be held at the Auditorium Hall, Kotra Pharma Technology Centre, No. 2, Jalan TTC 12, Cheng Industrial Estate, 75250 Melaka on Wednesday, 25 November 2026 at 9:30 a.m.

Members whose names appear on the Record of Depositors on 18 November 2026 shall be eligible to attend and participate in the 27th AGM or appoint proxy(ies) to participate on his/her behalf.

As part of our commitment to reduce environmental footprint, the following documents are available under the Investor Relations Overview section of the Group's website at https://www.kotrapharma.com/index.php?No=4 or by scanning the QR code below:

1) Notice of Annual General Meeting;
2) Form of Proxy;
3) Requisition Form;
4) Annual Report 2026; and
5) Circular to Shareholders in Relation to the Proposed Renewal of Shareholders' Mandate for Existing Recurrent Related Party Transactions of a Revenue or Trading Nature ("**RRPT Circular**").

In line with our commitment to sustainability and environmental stewardship, only a limited number of printed copies of the Annual Report 2026 will be made available at the 27th AGM on a first-come, first-served basis. You are encouraged to access the digital version of the Annual Report 2026, which is readily available on the Group's website.

If you wish to receive a printed copy of the Annual Report 2026 and/or RRPT Circular, please send the completed Requisition Form to us. The printed copy will be despatched to you by ordinary post as soon as reasonably practicable after the receipt of your request.

We thank you for your continued support.

On Behalf of the Board,

CHUA SIEW CHUAN (SSM PC NO. 201908002648) (MAICSA 0777689)
TAN LEY THENG (SSM PC NO. 201908001685) (MAICSA 7030358)
Company Secretaries

Kuala Lumpur
27 October 2026